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#InvestTech
IMAP 2021

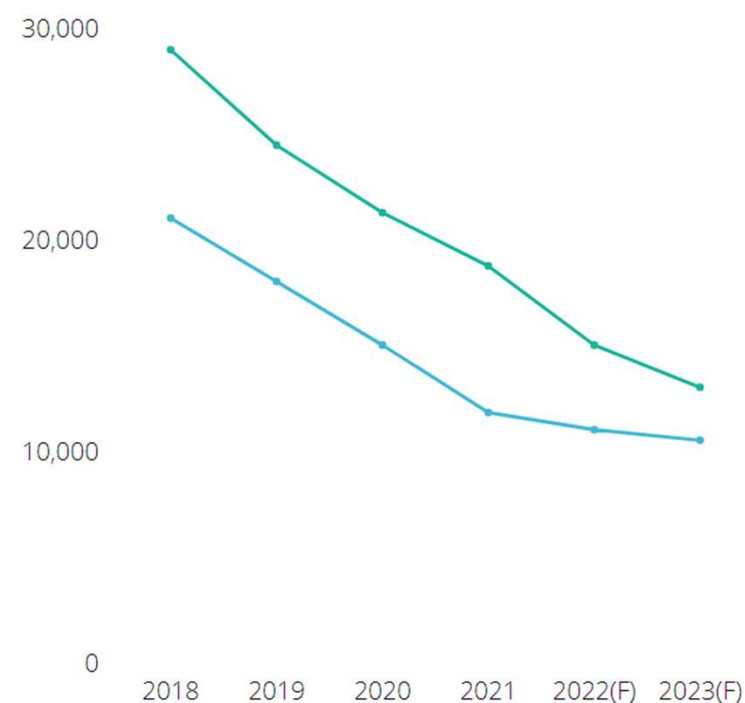


WE ARE ON THE CUSP
OF A MAJOR SHIFT IN
ADVICE TECHNOLOGY

SHRINKING ADVISER NUMBERS CHANGES THE BUSINESS MODEL FOR WEALTH TECH PROVIDERS

Small TAM for Advice Software in Australia.

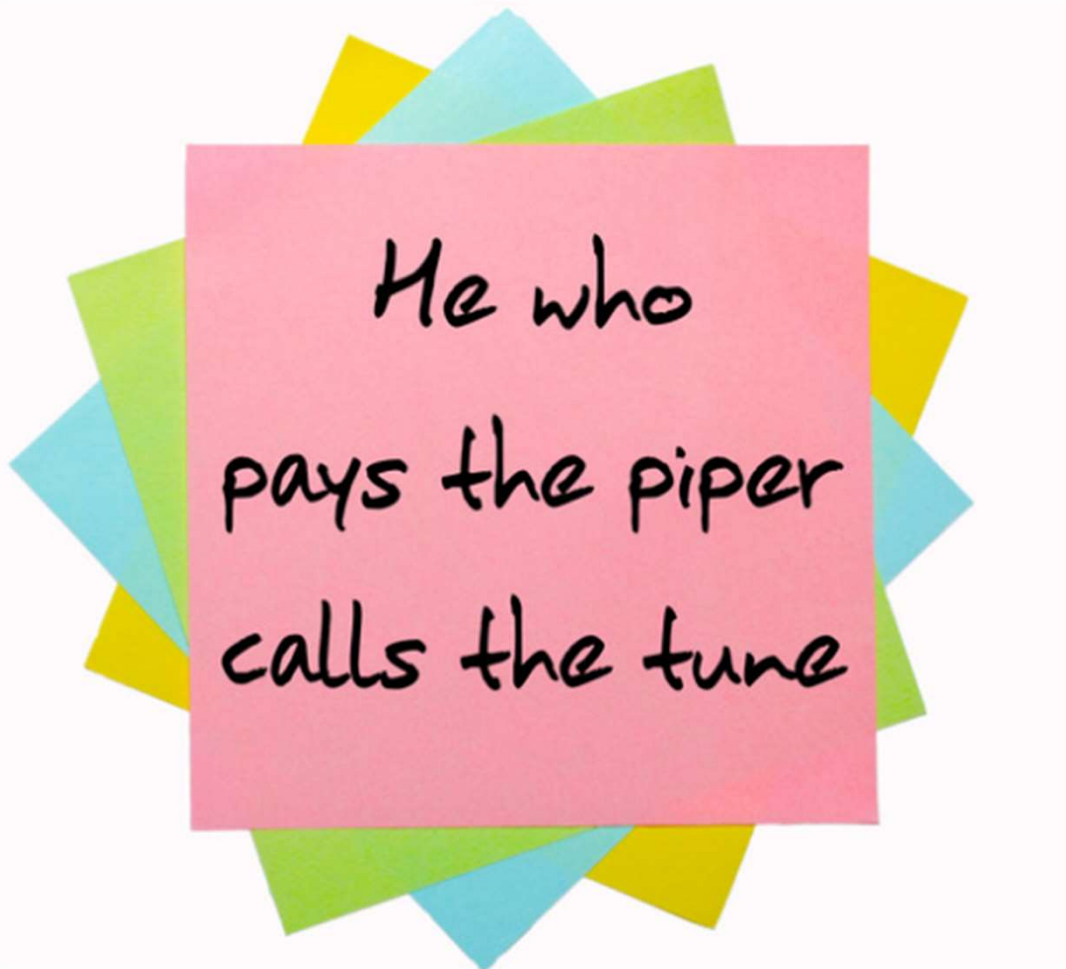
Full ARs dropping at similar pace to others



Source: XERO FY21 Annual Report
Finura Estimates of IRESS XPLAN Revenue

THE MODEL FOR HOW WE CHARGE FOR TECHNOLOGY MAY NEED TO CHANGE

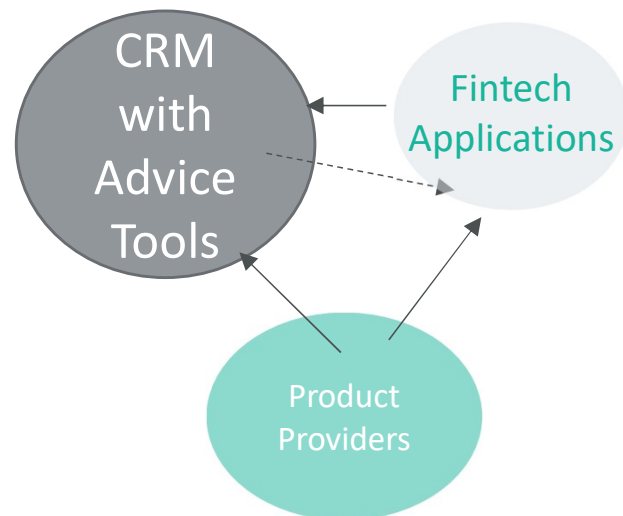
- ↓ Platform Margins
- ↓ Licensee Balance Sheets
- ↓ Adviser Numbers
- ↑ Compliance Costs
- ↑ Demand for Advice
- ↑ Fintech Capital Investment



He who
pays the piper
calls the tune

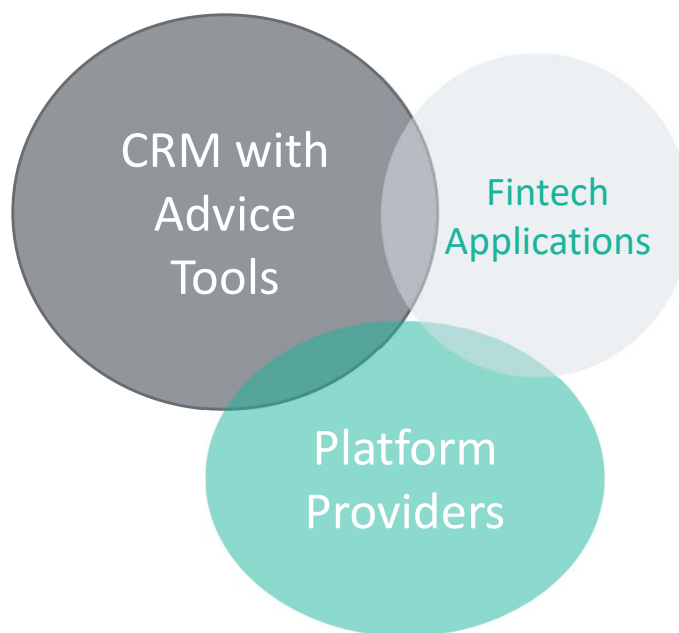
THIRD GENERATION OF ADVICE TECH SOLUTIONS UPON US

Software or Platform Tech



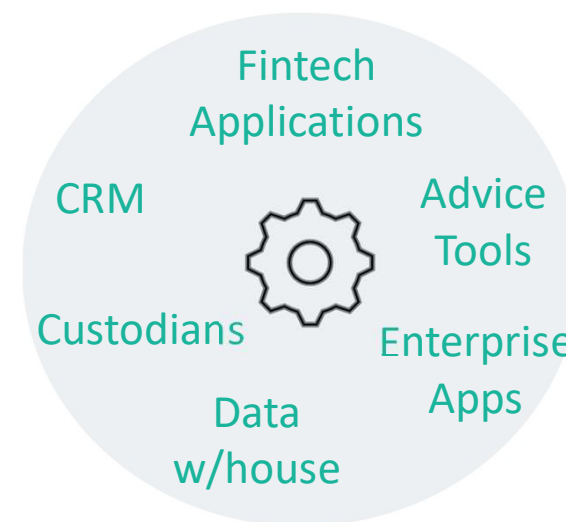
Standard
& Custom
APIs

Centralised Marketplace



Standard APIs, Developer
Portals, Marketplace
controlled by CRM

Decentralised



Marketplace
controlled by
IFA

MAJOR GLOBAL CLOUD
PLAYERS ARE ENTERING
WEALTH

TECH STACKS ARE DRIFTING TOWARDS ENTERPRISE

Current end-to-end systems



- Only as strong as weakest link.
- Not suited to multi-disciplinary firms.
- Typically poor CRM capability.
- Cost duplications in existing stack.
- Licensees struggle to support multiple offers.

Applications will integrate differently

Other Technology Areas

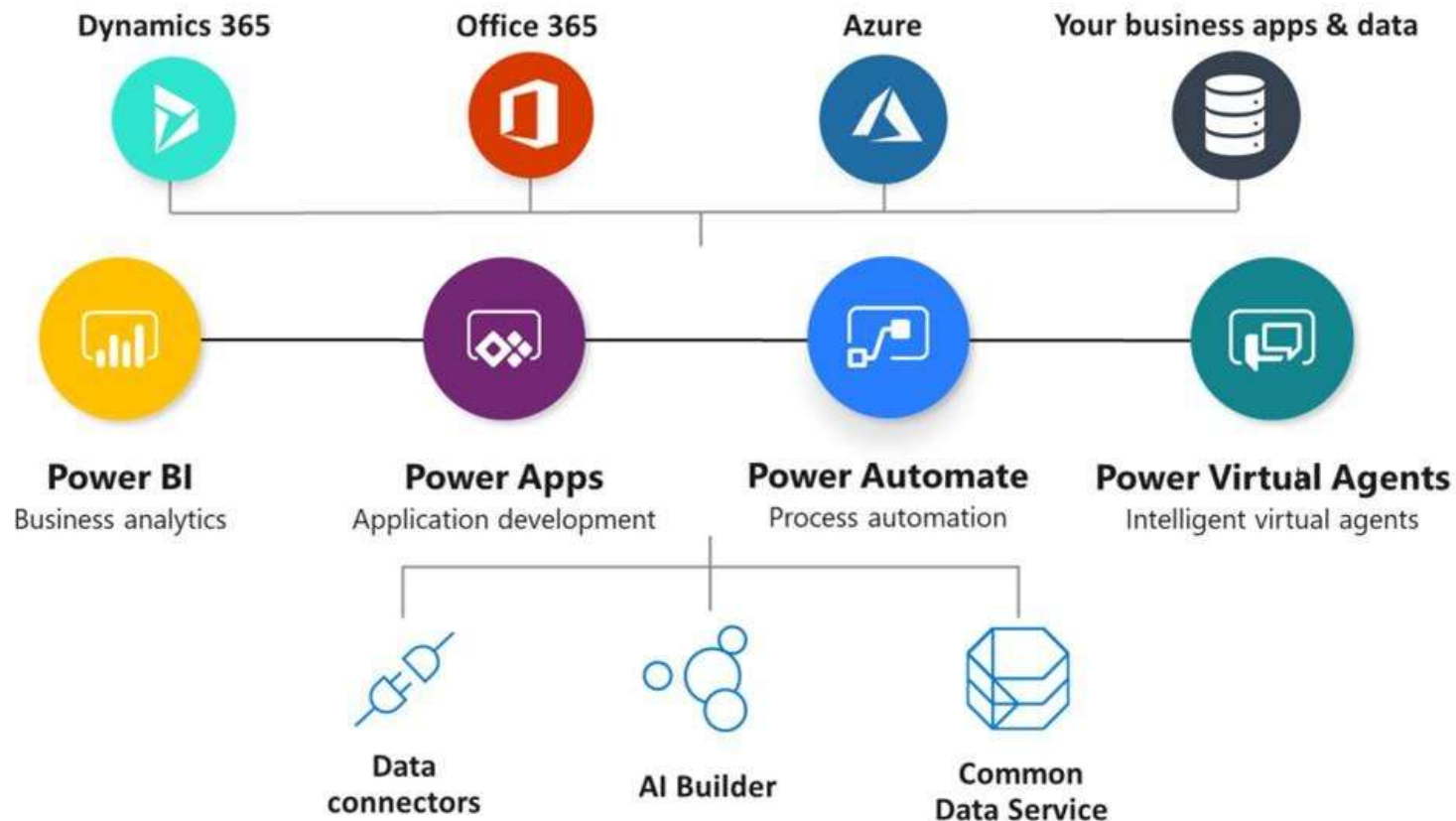
Data aggregation
Cashflow & Budgeting
Digital scaled advice
Client Portals
Investment Platforms
Revenue Management
Regtech & Audit solutions
Research & Modelling Tools
Risk profiling

Advice Firms will drift towards enterprise cloud.

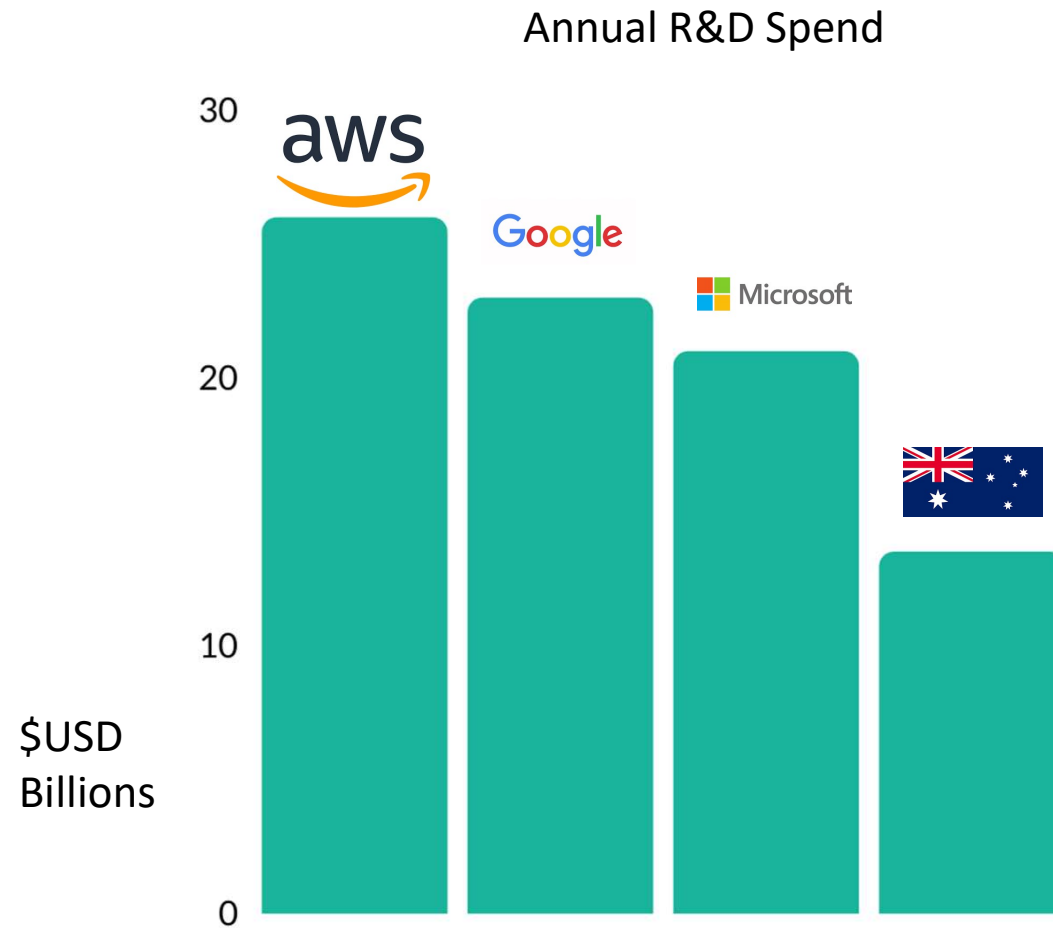


- Market leading CRMs and BI.
- Suited to multi-disciplinary
- Productivity tools imbedded.
- Comprehensive integrations & cloud data storage.
- Significant advances coming in AI & WFH capability.

MICROSOFT IS THE EMERGING PLAYER THAT WAS ALWAYS THERE



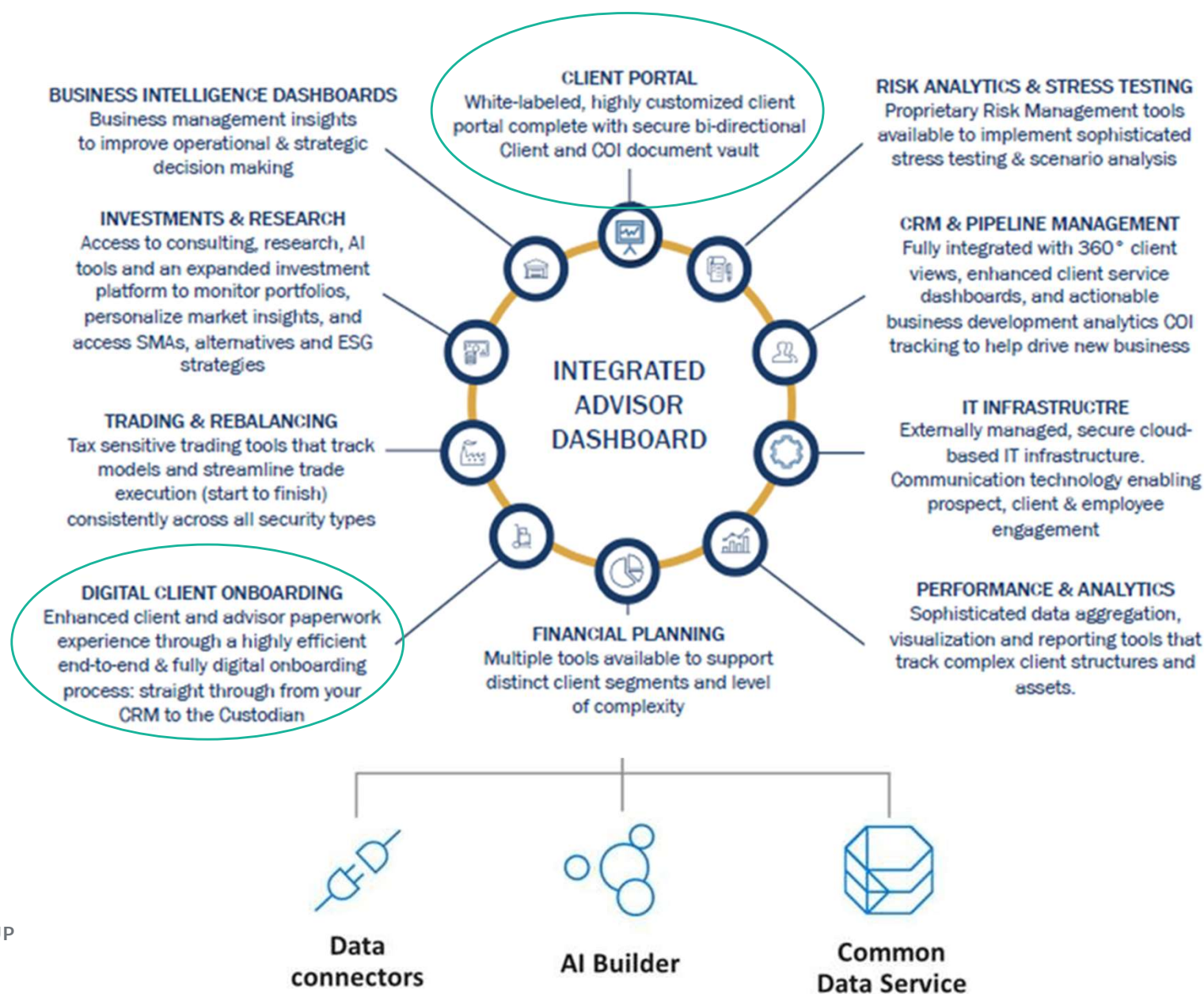
MICROSOFT/GOOGLE/AMAZON ALL SEE A ROLE IN FINANCIAL SERVICES



Source: www.statista.com

OUR FIRMS WILL LOOK
DIFFERENT IN THE
FUTURE

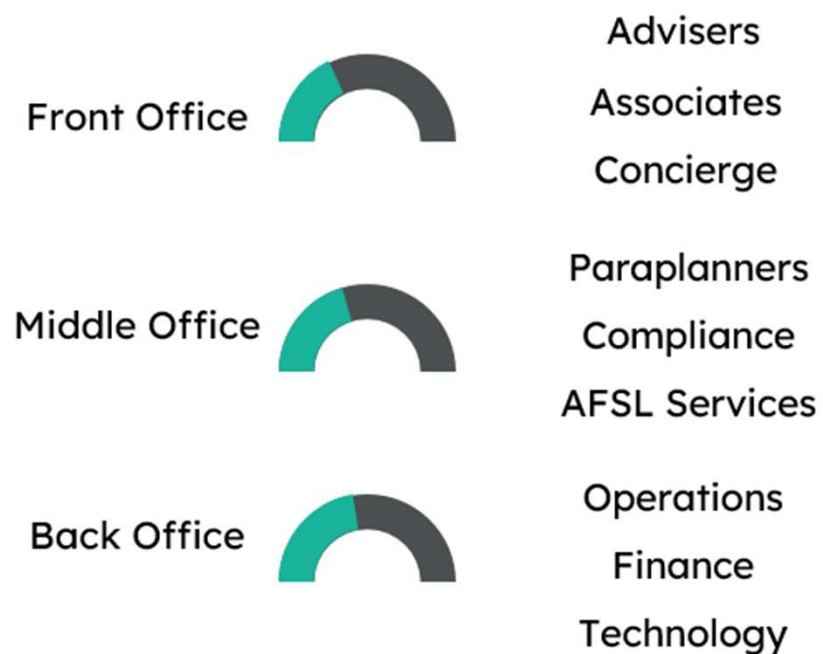
HOW LEADING ADVICE FIRMS ARE THINKING ABOUT TECH



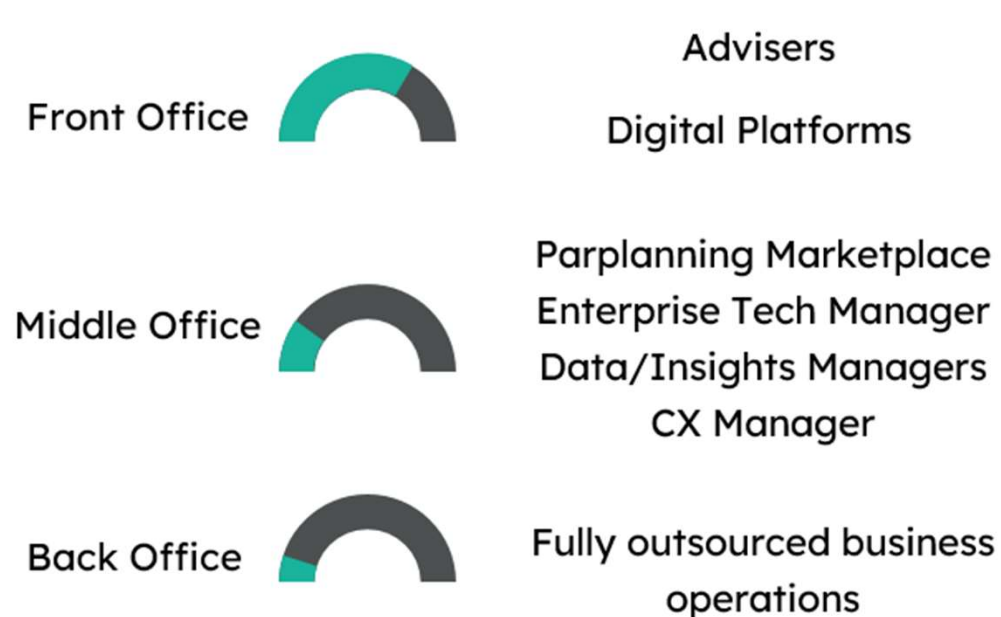
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WE NEED NEW SKILL SETS IN OUR FIRMS

2021



2030



KEY TAKEAWAYS

1. The decentralisation of advice & technology will how we build and use software to deliver financial advice.
2. Advisers face choices between a more vertical technology model and an open ecosystem.
3. Major Cloud Companies are entering wealth management which will create new approaches to data management and integrations – ‘data-verse’
4. Greater focus on technology strategy, execution and capability will be needed by IFA businesses.

-Q&A-

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